



## Appendix: Projected impact of full expansion on North Carolina hospitals

This Appendix reports the projected impacts of full Medicaid expansion on each hospital in North Carolina. Given the complexities in sharing out the overall benefits of expansion, it is likely that the actual impacts on each hospital could differ from the projections presented here.

Based on the forecasted impact of Medicaid expansion in the 3rd year following implementation when full enrollment is forecasted to be achieved, the following table presents an estimate of the impact that hospitals could realize if; 1) each hospital attracts the same market share of the expanded population's hospital services that they currently enjoy and the differential in payments is the same as the state-wide average, 2) each hospital experiences lost commercial revenues from people converting to Medicaid at the same percentage as the state-wide average, 3) the incremental cost of the new services is the same as each hospital experienced in 2018 and 4) the State allocates the assessment based on payments to the hospitals and not cost.

**Table 5:** Projected fiscal impacts of full Medicaid expansion on North Carolina hospitals

Hospital	Revenue	Net Fiscal	Rural
Name	Increase	Impact	Hospital
Alamance Regional Medical Center	\$18,500,000	\$3,800,000	No
Albemarle Medical Center	\$10,400,000	\$2,600,000	No
Alleghany Memorial Hospital	\$1,200,000	\$300,000	Yes
Angel Medical Center	\$5,100,000	\$1,300,000	Yes
Ashe Memorial Hospital	\$2,000,000	\$500,000	Yes
Betsy Johnson Hospital	\$13,600,000	\$2,900,000	Yes
Blue Ridge Regional Hospital	\$3,600,000	\$900,000	Yes
Caldwell Memorial Hospital	\$6,300,000	\$1,500,000	Yes
Cape Fear Valley Hoke Hospital	\$8,100,000	\$2,000,000	No
Cape Fear Valley Valley Medical Center	\$58,100,000	\$11,100,000	No
Cape Fear Valley-Bladen County	\$4,000,000	\$1,000,000	No
Carolinaeast Medical Center	\$13,700,000	\$2,700,000	No
Carolinas Medical Center	\$159,500,000	\$31,400,000	No
Caromont Regional Medical Center (Gaston)	\$36,200,000	\$7,400,000	No
Carteret General Hospital	\$8,300,000	\$1,600,000	Yes
Catawba Valley Medical Center	\$19,300,000	\$3,900,000	No
Central Carolina Hospital	\$6,900,000	\$1,500,000	Yes
Charles A. Cannon Jr. Memorial Hospital	\$2,200,000	\$600,000	Yes
Chatham Hospital	\$4,000,000	\$1,000,000	Yes
CHS Anson	\$2,500,000	\$500,000	Yes
CHS Blue Ridge Ridge	\$18,100,000	\$4,000,000	Yes
CHS Lincoln	\$11,200,000	\$2,300,000	Yes
CHS Northeast	\$36,200,000	\$7,500,000	Yes
CHS Pineville	\$27,200,000	\$6,700,000	Yes
CHS Union	\$21,200,000	\$4,500,000	Yes
CHS University	\$21,600,000	\$4,700,000	Yes





**Table 5 (continued):** Projected fiscal impacts of full Medicaid expansion on North Carolina hospitals

Hospital	Revenue	Net Fiscal	Rural
Name	Increase	Impact	Hospital
Cleveland Regional Medical Center	\$14,800,000	\$3,000,000	Yes
Columbus Regional Healthcare	\$5,500,000	\$1,000,000	Yes
Cone Health	\$75,500,000	\$15,600,000	Yes
Davie Medical Center	\$2,900,000	\$700,000	Yes
Davis Regional Medical Center	\$5,600,000	\$1,200,000	No
Duke Raleigh Hospital	\$23,200,000	\$4,500,000	No
Duke Regional Hospital	\$28,000,000	\$6,300,000	No
Duke University Hospital	\$121,200,000	\$23,900,000	No
Firsthealth Montgomery Memorial	\$1,800,000	\$400,000	No
Firsthealth Moore Regional Hospital	\$26,300,000	\$6,600,000	Yes
Frye Regional Medical Center	\$11,600,000	\$2,200,000	No
Granville Health System	\$5,600,000	\$1,200,000	No
Halifax Regional Medical Center	\$5,700,000	\$1,100,000	Yes
Harris Regional Hospital	\$4,600,000	\$900,000	Yes
Haywood Regional Medical Center	\$6,800,000	\$900,000	No
High Point Regional Health	\$21,800,000	\$4,800,000	No
Highlands-Cashiers Hospital	\$800,000	\$200,000	Yes
Hugh Chatham Memorial Hospital	\$9,600,000	\$2,100,000	Yes
Iredell Memorial Hospital	\$13,300,000	\$2,800,000	Yes
J. Arthur Dosher Memorial Hospital	\$2,400,000	\$600,000	Yes
Johnston Health	\$18,800,000	\$3,700,000	Yes
Kings Mountain Hospital	\$5,300,000	\$1,200,000	Yes
Lake Norman Regional Medical	\$5,700,000	\$1,000,000	No
Lenoir Memorial Hospital	\$9,200,000	\$1,700,000	No
Lexington Medical Hospital	\$10,600,000	\$2,300,000	No
LifeBrite Hospital Group of Stokes, LLC	\$400,000	\$100,000	No
Margaret R. Pardee Pardee Memorial Hospital	\$13,700,000	\$2,800,000	No
Maria Parham Medical Center	\$6,500,000	\$1,300,000	Yes
Martin General Hospital	\$2,700,000	\$600,000	Yes
Mission Hospital	\$74,300,000	\$15,700,000	No
Morehead Memorial Hospital	\$1,400,000	\$300,000	Yes
Murphy Medical Center	\$4,600,000	\$1,200,000	Yes
Nash General Hospital	\$15,700,000	\$2,900,000	No
New Hanover Regional Medical	\$69,900,000	\$14,300,000	No
North Carolina Baptist Hospital	\$112,000,000	\$22,900,000	No
North Carolina Specialty	\$400,000	\$(100,000)	No
Northern Hospital of Surry County	\$6,700,000	\$900,000	Yes
Novant Health Brunswick Medical Center	\$7,300,000	\$1,500,000	Yes
Novant Health Forsyth Medical Center	\$35,000,000	\$4,800,000	Yes
Novant Health Huntersville Medical Center	\$6,300,000	\$1,200,000	No
Novant Health Matthews Medical Center	\$9,700,000	\$2,000,000	No
Novant Health Medical Park Hospital	\$1,500,000	\$100,000	No





Table 5 (continued): Projected fiscal impacts of full Medicaid expansion on North Carolina hospitals

Hospital	Revenue	Net Fiscal	Rural
Name	Increase	Impact	Hospital
Novant Health Presbyterian Medical Center	\$34,200,000	\$6,000,000	No
Novant Health Rowan Rowan Medical Center	\$13,200,000	\$2,600,000	No
Novant Health Thomasville Medical Center	\$8,800,000	\$1,900,000	No
Onslow Memorial Hospital	\$14,800,000	\$3,000,000	No
Our Community Hospital	\$400,000	\$100,000	Yes
Park Ridge Health	\$4,800,000	\$700,000	No
Pender Memorial Hospital	\$3,000,000	\$700,000	No
Person Memorial Hospital	\$2,400,000	\$500,000	Yes
Randolph Hospital	\$7,700,000	\$1,500,000	Yes
Rex Hospital	\$23,300,000	\$5,600,000	No
Rutherford Regional Medical Center	\$4,900,000	\$1,000,000	Yes
Saint Luke's Hospital	\$2,000,000	\$500,000	Yes
Sampson Regional Medical Center	\$5,300,000	\$1,100,000	Yes
Sandhills Regional Medical Center	\$500,000	\$(1,800,000)	Yes
Scotland Memorial Hospital	\$10,400,000	\$2,200,000	Yes
Southeastern Reg Medical Center	\$25,000,000	\$5,400,000	Yes
Stanly Regional Medical Center	\$8,000,000	\$1,600,000	Yes
Swain County Hospital	\$1,900,000	\$500,000	Yes
The McDowell Hospital	\$5,200,000	\$1,100,000	Yes
The Outer Banks Hospital	\$5,000,000	\$1,300,000	No
Transylvania Regional Hospital	\$4,400,000	\$1,100,000	Yes
UNC Hospitals	\$116,700,000	\$28,900,000	No
UNC Rockingham	\$4,100,000	\$1,000,000	Yes
Vidant Beaufort Hospital	\$4,700,000	\$900,000	Yes
Vidant Bertie Hospital	\$1,300,000	\$300,000	Yes
Vidant Chowan Hospital	\$3,500,000	\$900,000	Yes
Vidant Duplin Hospital Hospital	\$4,900,000	\$1,000,000	Yes
Vidant Edgecombe Hospital	\$7,000,000	\$1,400,000	Yes
Vidant Medical Center Center - Pitt	\$63,900,000	\$16,400,000	No
Vidant Roanoke-Chowan Hospital	\$4,200,000	\$800,000	Yes
WakeMed - Raleigh - Raleigh Campus	\$83,800,000	\$18,700,000	Yes
WakeMed Cary Hospital	\$12,800,000	\$2,600,000	Yes
Watauga Medical Center	\$6,000,000	\$1,100,000	Yes
Wayne Memorial Hospital	\$22,900,000	\$5,000,000	No
Wilkes Regional Medical Center	\$5,800,000	\$1,300,000	Yes
Wilson Medical Center	\$9,900,000	\$2,100,000	Yes

Note: Figures rounded to the nearest \$100,000

Source: Analysis provided by a member of the North Carolina General Assembly