TOGETHER WE RISE

2024-2025 ANNUAL IMPACT REPORT





CONTENTS

MESSAGE TO OUR SUPPORTERS



Dear Friends,

We are living in unprecedented times. Every day, we bear witness as politicians escalate their attacks on our civil liberties—targeting immigrants; cutting public health and food assistance programs; dismantling public education; targeting diversity, equity, and inclusion (DEI) in schools and the workplace; and more. The NC Justice Center is also facing significant challenges, as lawmakers have slashed funding from critical legal advocacy organizations like ours.

Now, more than ever, the path toward justice is in peril. Thanks to your generosity, support, and continued partnership, our hope shines brighter than the challenges before us. Our country has a long history of popular movements led by ordinary people successfully pushing for political, social, and economic

change. From civil rights and workers' rights to protecting children and expanding opportunities, popular movements have shown that progress is possible when communities rise with courage and conviction.

This past year, your support empowered the NC Justice Center to continue that proud tradition. Together, we took bold steps across North Carolina—supporting immigrant families, expanding consumer protections, relieving medical debt, saving lives on death row, advancing access to quality education, protecting workers from harassment and discrimination, and defending essential public benefit programs. Through legal action, policy advocacy, and grassroots mobilization, you helped us prove that we can still ensure justice reaches those who need it most.

Justice is in jeopardy, but together we will rise and carry its light forward. As Martin Luther King, Jr. reminds us, "The arc of the moral universe is long, but it bends toward justice." With you by our side, we know that arc continues to bend because of our collective effort.

With gratitude,

DANA MANGUM

Interim Executive Director







invested in groups that mobilized thousands of public education advocates



for a client wrongly denied housing



80,000+ HOUSEHOLDS

received electric bill relief

\$35,000,000

in default judgment debt canceled for 18,400 people

1.2 MILLION PEOPLE

in all 100 counties received
Medicaid info

\$4,000,000

recovered for consumers and tenants



500+ IMMIGRANTS

served at power of attorney clinics

Clients from 15+ COUNTRIES represented in immigrants' rights cases

15 DEATH ROW

sentences commuted



9 PARDONS, 6 COMMUTATIONS

99 HOSPITALS

opted into new medical debt relief program

\$6.5 BILLION

in medical debt forgiven for over 2.5 million people \$162,500

in damages recovered for workers

PUBLIC POLICY WINS

- Secured passage of Senate Bill (SB) 565, restarting and expanding automatic expunctions and leading to more than 1 million charges expunged—a jump from 15,000 a year to 10,000 a week.
- Drafted and advanced House Bill (HB) 797 to rein in predatory residential property wholesalers and "We Buy Houses" operators; the bill passed the N.C. House unanimously and elevated us to the national stage.
- Secured Governor Stein's veto of SB 266, which would shift costs and risks to North Carolina households at the benefit of our state's largest corporations.
- Promoted pro-worker legislation, including bills to raise the minimum wage, establish a right to paid sick days, implement paid family medical leave insurance, increase unemployment insurance benefits, and require heat stress protections.
- Mobilized statewide resistance to HB 10, exposing harmful school voucher expansion tactics and building long-term opposition with Every Child NC and immigrant allies.

OUR STRATEGIC PILLARS



PUBLIC POLICY ADVOCACY

Our skilled advocates work with government officials and allies to secure laws and policies that protect and expand economic security. We're not just responding to crises, we're reshaping the systems that cause them.

LITIGATION

Our experienced attorneys take on highimpact cases that protect and expand the rights of workers, consumers, immigrants, and families with low incomes.

COMMUNITY OUTREACH

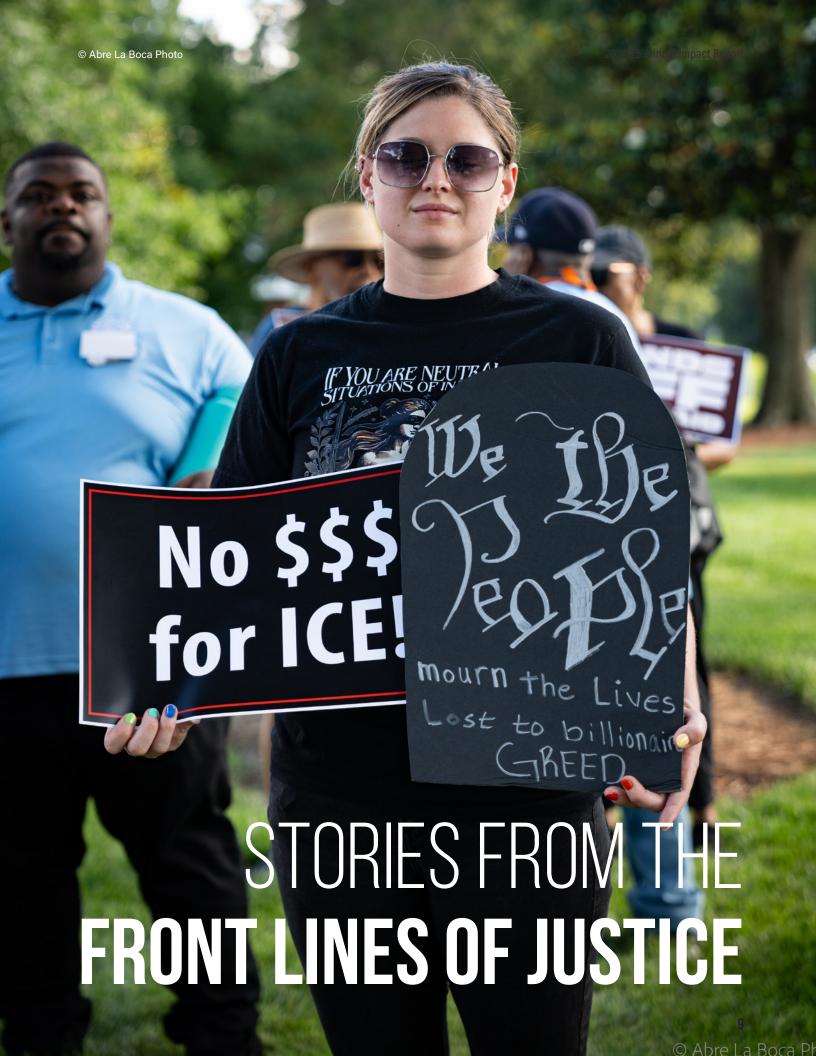
Our educators and facilitators partner with community groups and leaders to create movements for change. We meet people where they're at, bringing vital resources to the communities that need them most.

RESEARCH

Our expert analysts assess the social and economic challenges confronting families and communities with low incomes and develop policy recommendations that promote shared prosperity.

COMMUNICATIONS

Our writers and media specialists generate a wealth of content for both new and traditional media to inform the public dialogue and influence state policy.







GIANCARLO'S EDUCATION STORY

iancarlo's story begins with his family. He was raised by a mother who relied on food stamps but showed him every day what resilience really looks like. He grew up with a brother who lives with autism in a world that often refuses to see him. And as a queer person in America, Giancarlo has been learning to exist without apology. He has shared his story before. He has spoken at rallies, sat at roundtables, and even shaken hands with Governor Cooper more than once. He has felt moments where something seemed to shift, but now he asks, "What has really changed?"

As Giancarlo surveys the consequences of policy and neglect, he decries the injustice taking hold. Speaking out on federal cuts to public assistance, he noted that "17 million will lose health care, 18 million kids will lose free lunch, 3 million will lose food assistance, 2 million jobs gone, all because feeding the poor isn't profitable."

He sees that same disregard reflected closer to home in North Carolina. "They overrode the governor's veto of HB 318, forcing sheriffs to work with ICE," Giancarlo said of N.C. lawmakers. "They expanded immigration checks to more offenses, criminalizing entire communities. They passed HB 193, allowing armed civilians on school campuses. They passed HB 805, targeting doctors who provide gender affirming care and silencing queer stories in our schools."

Yet even in this climate, Giancarlo joined students earlier this year at the N.C. General Assembly for a Youth Advocacy Day organized by the NC Justice Center in coalition with Every Child NC. About 140 public school students and their adult supporters gathered to share their experiences on issues like school safety, mental health, immigration justice, and DEI. The day included engagement with Superintendent Mo Green, meetings with state representatives, and a youth-led press conference—including a powerful speech from Giancarlo.

Together, we are uplifting the next generation of leaders. Students like Giancarlo and those he stood with at Youth Advocacy Day are already making progress, raising their voices to demand change. Their courage reminds us that it's not too late to build a more just and equitable world.

EDUCATION & LAW HIGHLIGHTS



Organized the Day of Action for Education Rights

Mobilized hundreds of advocates and student leaders from across the state to denounce the N.C. Supreme Court's rehearing of *Leandro*, march to the N.C. General Assembly, and uplift Black History Month.



Responded to the passage of House Bill 10

Collaborated with immigrant rights partners to mobilize communities against HB 10's attack on immigrants and expansion of vouchers, advocating for a veto and amplifying public opposition despite the legislature overriding it.



Defended education and civil rights

With Every Child NC, responded to far right, extreme legislative attacks against DEI, civil rights, and LGBTQ protections; proposed book bans; and efforts to weaken the State Superintendent's office.



Supported Helene-impacted communities

Convened a communitycentered recovery panel discussion that brought survivors from previous storms in eastern N.C. together with immigrant rights advocates working directly with Helene survivors in western N.C.



Expanded and diversified Every Child NC

Strengthened Every Child NC partnerships, grew membership, and deepened engagement with **dozens of organizations and individuals,** with targeted outreach to AAPI, LGBTQ+, rural, and Black- and brown-led groups.



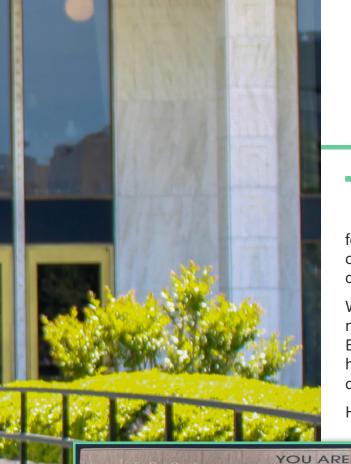












by example, almost never by worth

A CHILD

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SYBRIEA'S FAIR CHANCE STORY

his spring, Sybriea, a mother from Western North Carolina, took her story to the North Carolina General Assembly to advocate not only for herself, but for her children. Sybriea is directly impacted by the Felony Drug SNAP ban, a law that bars people with certain convictions from accessing food benefits.

While she had been told that her drug conviction would not affect her children, the reality was far different. Because Sybriea is not counted as a household member, her family of four is treated as a household of three when determining eligibility for food assistance.

Her income counts, but she does not, effectively exclud-

ing her children from any food benefits beyond WIC (the Special Supplemental Nutrition Program for Women, Infants, and Children). The law, intended to punish her past, has instead left her children facing hunger.

With support from the NC Justice Center's fair chance team, Sybriea attended meetings with lawmakers to share her lived experience, turning her personal struggle into a story of advocacy and showing lawmakers how policies designed to exclude adults can end up harming children.

Beyond supporting advocates like Sybreia at the legislature, the NC Justice Center is working to end the Felony Drug SNAP ban through grassroots action. This year, we partnered with local advocacy organizations to host documentary screenings in Asheville and Greenville, sparking community dialogue about the ban. We also launched a community action group where advocates and directly impacted people can join strategy calls, get policy updates, and plug into advocacy opportunities.

Sybriea's courage highlights the human impact of exclusionary policies in our criminal justice system. In her words, "It's time for us to close this gap and to make things fair and equal for everybody."

FAIR CHANCE







Advocated for clemency and early release

Urged Governor Cooper to exercise clemency power and grant early release of incarcerated individuals, resulting in 9 pardons, 6 commutations, and the historical commutation of 15 death row sentences to life without parole.



Demanded freedom and racial justice

Co-led the Fifth Annual Vigil for Freedom and Racial Justice, creating a clemency packet for 14 people—four of whom were granted clemency—and shared the stories of those harmed by incarceration to influence policymakers.



Challenged unjust fines, fees, and policies

Convened 100 stakeholders, advocates, and directly impacted people; co-led panels and developed materials highlighting debt-based driver's license suspensions and local practices, driving momentum for policy reform.









Secured housing settlement and tenant policy reform

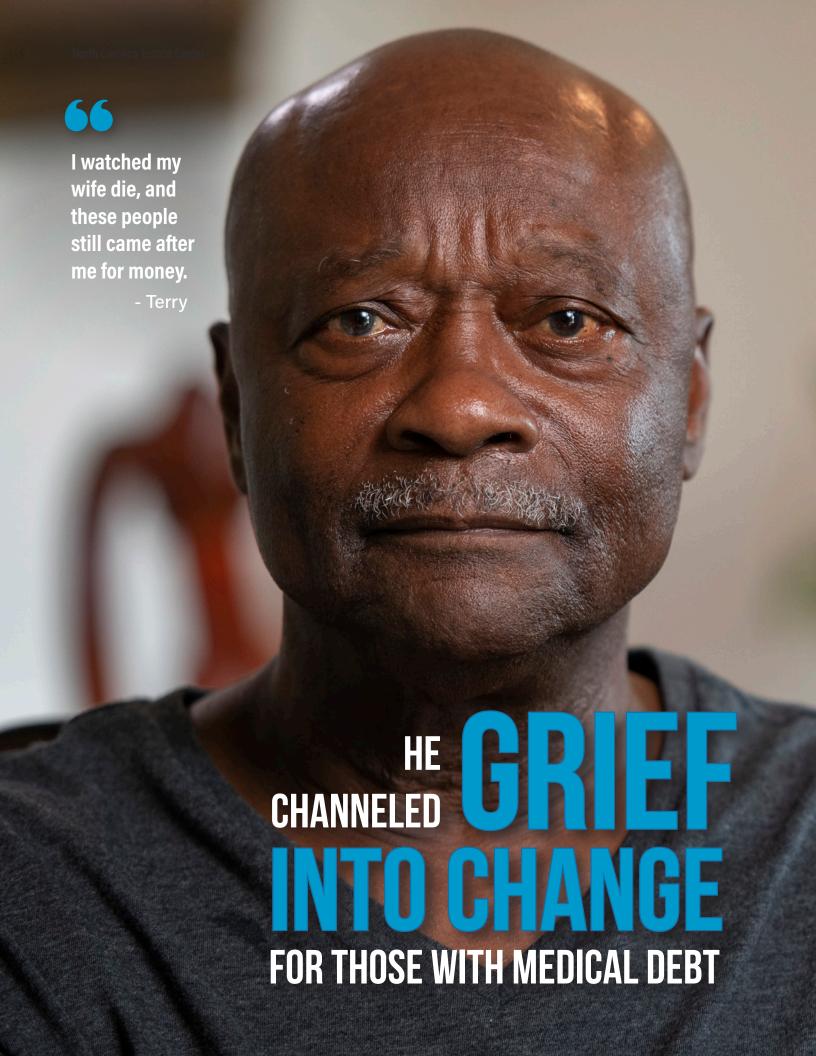
Secured a \$68,000 settlement for a client wrongly denied housing because of a 30-year-old conviction, leading the property management company to also update its tenant screening policies to comply with federal and state laws.



Mobilized communities to push for systemic change

Hosted three powerful community conversations about decarceration and two documentary screenings about the Felony Drug SNAP ban, bringing together directly impacted people, advocates, and allies.





TERRY'S HEALTH ADVOCACY STORY

erry and his late wife Sandra were victims of our for-profit health care system. They were both diagnosed with cancer and ended up with a mountain of debt despite having insurance. During Sandra's treatment, the hospital system pressured Terry to sign over partial equity in their home, which he did out of fear that treatment for his wife would be halted. Unfortunately, a year later, Sandra lost her battle with cancer.

A few years later, Terry received his own prostate cancer diagnosis. Again, despite being insured, the out-of-pocket costs kept piling up, and he simply could not pay them. The hospital system was relentless, taking Terry to court and winning a judgment against him. To prevent his credit from being further destroyed, Terry was forced to go back to work to make payments on the judgment. Understanding that medical debt is a systemic issue that impacts over 100 million Americans, Terry leaned into his long history of activism and

decided to speak out against what was happening to him.

Last year, the issue of medical debt gained traction when the N.C. Department of Health and Human Services pushed hospitals to sign on to a first-in-the-nation medical debt relief and protection program. The NC Justice Center took a leading role in partnering with grassroots advocates to pressure all 99 acute care hospitals in North Carolina to sign on to the program.

Unfortunately, none of the program provisions applied to Terry, but he used the momentum to share his story on NBC Nightly News with Lester Holt. Within a week, the hospital system sent Terry a letter forgiving not only his



judgment, but all judgments they had against people who owed medical debt. The system also nullified the contract that gave them equity in Terry's home.

Reflecting on his experience, Terry said, "I am so grateful and appreciative for the help and support that Rebecca Cerese and the rest of the Health Advocacy Project gave me as I fought this grave injustice. Without their tireless efforts, I'm sure I'd still be struggling with my now forgiven medical debt. The NC Justice Center was God sent."

Terry used his voice to speak truth to power and ended up changing not only his life, but the lives of thousands of others. His story is a powerful reminder of why fighting for justice matters.









HEALTH ADVOCACY HIGHLIGHTS



Expanded Medicaid enrollment and implementation outreach

Partnered with the N.C. Department of Health and Human Services to co-brand outreach materials, reaching 1.2 million people in all 100 counties through 1,000+ organizations.



Helped secure billions of dollars in medical debt forgiveness

Led a campaign to pressure all 99 critical care hospitals to join a first-in-the-nation medical debt forgiveness program, resulting in \$6.5 billion forgiven for people with low incomes, financial assistance programs at every hospital, and a ban on predatory collections.



Influenced the vote of key decision-makers in Congress

Persuaded Senator Tillis to oppose the harmful "Big Beautiful Bill," building momentum for future federal advocacy despite the bill's passage.



Defended Medicaid and the SNAP food assistance program

Coordinated the hand-delivery of 500 health professionals' signatures and 100 personal stories to all Congressional offices in the state, organized nonstop calls every five minutes for 60 business hours to Senators Tillis and Budd, and planned simultaneous vigils outside their offices statewide.







VILAYVAN'S AND IRIS' CONSUMER PROTECTIONS STORY

or years, thousands of North Carolinians lived under the shadow of crippling debts that felt impossible to escape. Portfolio Recovery Associates, LLC, one of the nation's largest debt buyers, had been violating North Carolina law by obtaining default judgments against debtors. PRA turned unpaid credit card debts into legal claims that could restrict what debtors do with their property, take money from their bank accounts, or even allow the sheriff to seize their cars.

That was the case for Vilayvan and Iris, whose car was seized to pay off a judgment she wasn't properly given a chance to dispute. Refusing to accept this injustice, Iris and Vilayvan—along with two other named plaintiffs—joined forces with the NC Justice Center's consumer protection attorneys.

Together, we filed a class action against PRA on behalf of the 18,400 North Carolinians who had been subjected to unlawful default judgments. Relief finally came in 2024, when PRA agreed to pay \$5.75 million and cancel thousands of default judgments that hadn't already been paid off, totaling approximately \$35 million in canceled debt. PRA also filed thousands

Your relentless pursuit of justice made all the difference for the small fish like me in an ocean full of big predator fish like PRA.

- Iris

of cancellations in courthouses across North Carolina. All class members received settlement checks ranging from \$50 to \$5,204, and a supplemental distribution was sent out in early 2025 to those who cashed their initial checks.



For Vilayvan and Iris, this wasn't just a legal win. It was a chance to regain a sense of hope and justice. "This victory means so much to me," Iris said. "It will significantly improve my life and the lives of countless others affected by PRA's predatory actions." In gratitude to the NC Justice Center, Vilayvan remarked, "You all will hold a special place in my heart, forever." We feel the same for her—and for every North Carolinian on whose behalf we continue to fight for justice.

KEEPING THE LIGHTS ON AFTER HURRICANE HELENE

When Hurricane Helene swept through Western North Carolina, families and communities were left grappling with downed power lines, flooded homes, and the fear of being without electricity. For residents already dealing with unimaginable losses, Helene added a layer of uncertainty about how they would keep their lights on in its wake.

The NC Justice Center's energy policy advocates stepped in to make sure these neighbors weren't left in the dark. We organized a meeting with Duke Energy to explore what billing flexibility could be offered to those whose lives were disrupted by the storm and to advocate for additional support policies.

During that meeting, Duke Energy shared that they could provide help on a case-by-case basis, offering payment plans, waiving late and reconnection fees, and waiving security deposits for families who had to relocate. But this assistance wasn't publicly announced; instead, customers were expected to call customer service themselves to request support.

Recognizing that many affected families might never hear about these "behindthe-scenes" measures, the NC Justice Center created a clear, easy-to-understand memo, available in both English and Spanish. We worked closely with more than 15 community partners to ensure it reached the people who needed it most. The memo went out to hundreds of nonprofits, utility assistance programs, and community organizations across the state, outlining the resources available and urging them to tell residents they can get help, but they need to reach out to Duke Energy directly.

As families began contacting Duke Energy, we didn't stop there. Together with our partners, we kept a close eye on the company's follow-through, asking organizations who received the memo to notify us of cases where assistance was requested but not received. When problems arose, we escalated them with Duke Energy staff, ensuring the promises made in the wake of Hurricane Helene translated into real support for the people of Western North Carolina.

CONSUMER, HOUSING, ENERGY,

& TRANSPORTATION

HIGHLIGHTS



Won tenant discrimination settlement

Co-counseled with Legal Aid NC to win a \$68,000 settlement on behalf of tenants who were discriminated against by a large housing provider.



Guided rollout of historic electric bill relief program

Led stakeholder efforts to monitor and improve Duke Energy's first-ever Customer Assistance Program, helping 80,000+ households receive \$42 off each electric bill.



Resolved tenant utility cases

Stopped thousands of dollars in unfair utility fees and improved conditions for dozens of tenants in a mobile home park and a large apartment complex.



Educated tenants on their rights

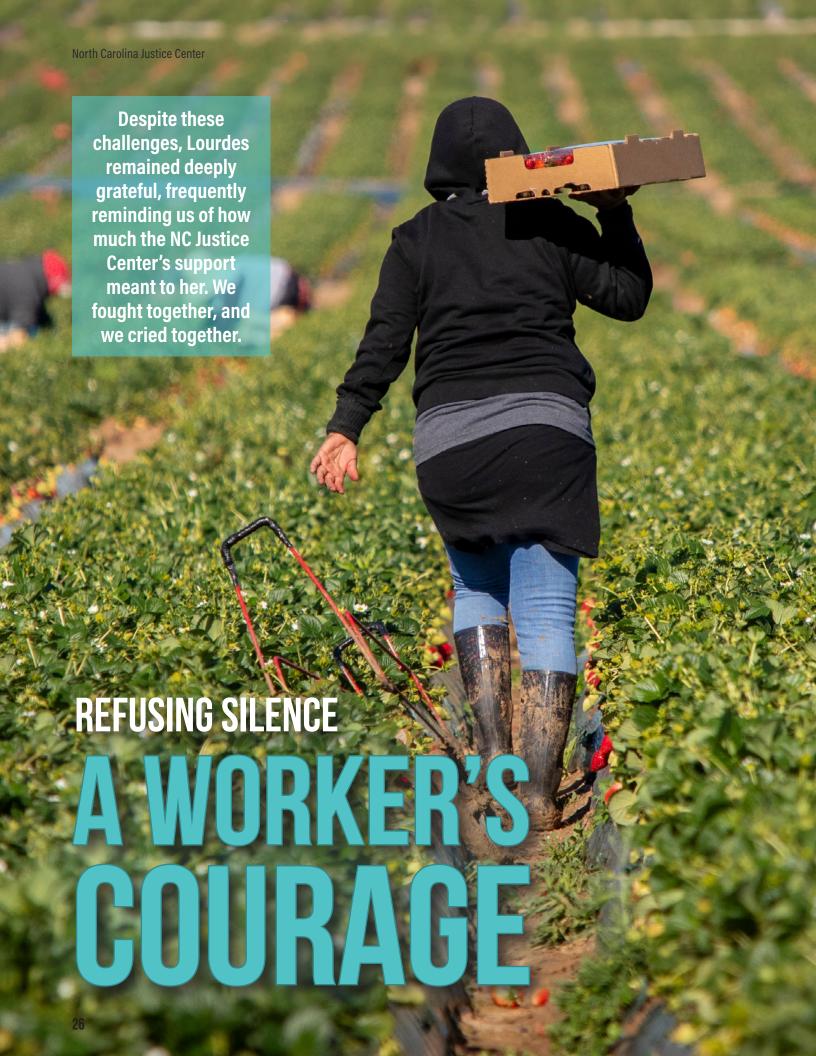
Conducted multiple Know-Your-Rights trainings for tenants in mobile home parks, reaching dozens of tenants and their families.













LOURDES' WORKERS' RIGHTS STORY

Trigger warning: Sexual assault

ourdes (pseudonym) has been a farmworker in Eastern North Carolina for decades, mostly doing difficult field work. A few years ago, she moved to an agricultural packing shed, relieved to no longer work in harsh outdoor conditions and to have more reliable year-round hours. Soon after, a male coworker began sexually harassing her despite her repeated objections. Lourdes felt trapped because she owed a contractor who got her the job and had few options for consistent year-round work.

After several months, her coworker tricked her into staying late and tried to sexually assault her. Lourdes escaped but suffered physical injuries. When she reported the incident, her supervisor told her to work it out with her attacker and expected her to keep working with him. Unable to continue under those conditions, Lourdes left.

She contacted the police and sought medical help, and a few months later, an advocate connected Lourdes to the NC Justice Center. Our workers' rights team sprung into action, filing a discrimination charge with the Equal Employment Opportunity Commission, which found that her employer had violated Title VII of the Civil Rights Act against employment discrimination and harassment.

After the employer offered only a token settlement, we filed a federal lawsuit, a process that spanned several years and forced Lourdes to repeatedly relive her experience amid a system that often dismissed her pain. Despite these challenges, Lourdes remained deeply grateful, frequently reminding us of how much the NC Justice Center's support meant to her. We fought together, and we cried together.

About a year later, we reached a confidential settlement equal to several years of her income, compensating Lourdes for lost wages and for pain and suffering.

As we confront statewide funding threats to legal services, Lourdes' story shows why access to these services is essential. Many plaintiffs walk away or accept far less than they are owed because they cannot afford a long legal fight. Without this critical help, Lourdes could not have held her employer accountable. Her story shows the power of standing with workers against powerful defendants.













WORKERS' RIGHTS HIGHLIGHTS



Exposed the cost of inaction for working North Carolinians

Published the *State of Working NC 2024*, showing the economic and human tolls of failing to enact paid leave, paid sick and safe days, unemployment insurance reform, a livable minimum wage, and appropriate childcare funding.



Used digital advocacy tools to mobilize voters

Expanded the "We Work We Vote" digital advocacy campaign to connect civic engagement with workplace justice and other major election issues, resulting in 400+ website visits and 27,000 YouTube views.





Fought for justice on behalf of workers in court

Litigated on behalf of farm and food processing workers who were victims of human trafficking, wage theft, sexual assault, and retaliation, recovering \$162,500 in damages.



Empowered workers though education and outreach

Reached over 2,200 workers, allies, and community members through outreach, trainings, and presentations on workers' rights and workplace safety.





Helped immigrant workers gain legal protections, work authorizations, deportation protection, and access to better credit, driver's licenses, Social Security numbers, and health coverage—making hundreds more eligible for the same benefit in the process.





Federal policy changes and heightened immigration enforcement have created widespread fear among immigrant communities across North Carolina. Families worry daily about what might happen if a parent, sibling, or other loved one is detained or deported. In this climate of uncertainty, the NC Justice Center's immigration attorneys have stepped in to provide concrete legal tools to help families protect themselves.

This year, we organized a series of "power of attorney" clinics across the state, partnering with local immi-

grants' rights advocacy organizations to serve over 500 people so far. We mobilized hundreds of volunteer lawyers, interpreters, and notaries in trusted spaces to help community members create legal documents that allow trusted family members or friends to make critical decisions on their behalf if they are detained or deported. That includes decisions like closing a bank account, selling a car, or determining what to do with a child's medical care or school enrollment.

Describing their experience at one of our clinics, a client shared, "I wanted to do a power of attorney because I needed to make sure that a trusted family member could legally represent me in certain important matters. At the appointment, I felt a little nervous and doubtful, but the team of lawyers treated me with patience, respect, and professionalism. They explained everything clearly to me and answered all my questions. Now that I have a power of attorney, I feel calmer, safer, and very grateful to the excellent team that helped me."

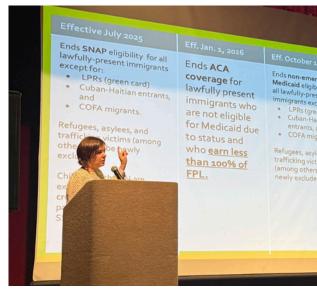
PROTECTING IMMIGRANT CHILDREN

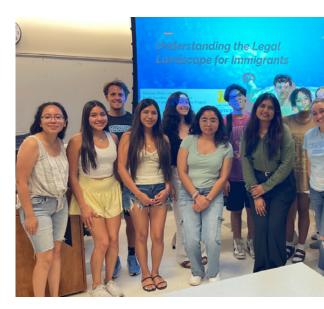
When undocumented children enter state care after experiencing abuse or neglect, they often face the immigration system without the resources or guidance they need. The Department of Social Services may have custody of these children, but navigating the complex and confusing immigration system can be overwhelming, leaving children at risk of losing opportunities for relief.

The NC Justice Center partners with local social service offices to help fill this gap. Our immigrant and refugee rights experts help children apply for Special Immigrant Juvenile Status (SIJS), putting them on a path to legal residency and a safer future. This work has become even more crucial under the current administration, which has ended deferred action for children with SIJS status.

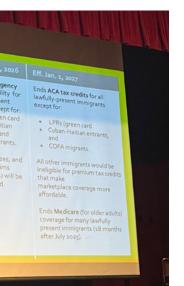
When immigrant children have strong legal services by their side, they don't have to navigate the system alone. We must continue to provide the guidance, legal support, and reassurance that immigrant children need to move from uncertainty and fear to safety and hope for the future.











IMMIGRANT & REFUGEE RIGHTS HIGHLIGHTS



Represented immigrants facing persecution and exploitation

Provided legal support to survivors of gender-based and sexual violence, persecution based on sexual orientation, and persecution due to political/organizing activities in their home country, as well as victims of crimes or labor exploitation in the United States.



Fought on behalf of immigrants in court

Represented immigrants in asylum, family-based U-Visas, and Cancellation of Removal cases, and secured a green card for a long-term U visa holder in a removal proceeding.



Equipped immigrant families with preparedness resources

Responded to widespread targeting of our immigrant population by collaborating with immigrant-led and Latinx groups throughout the state and jointly published with El Pueblo the *Immigrant Family Preparedness Toolkit* in Spanish and English.



Championed immigrant access to public benefits

Educated communities, state and local government, and partners on public benefits for immigrants, putting on 8 public events that reached 364 people.





THE PATH TO JUSTICE

Our path to justice is guided by a clear set of strategic goals that advance equity, opportunity, and prosperity for all North Carolinians. In the coming year, we are committed to pursuing the following objectives.

PROTECT

immigrants from arbitrary treatment, detention, and deportation; increase immigrants' economic security by protecting access to public programs and preventing unfair business practices; mitigate harm from anti-immigrant policies and reduce community fear.

STRENGTHEN

decarceration and post-conviction advocacy by amplifying directly impacted leadership, improving reentry and employment opportunities, and building longterm coordinated strategies to sustain and expand fair chance reforms.

ADVANCE

impact litigation and legislative advocacy to protect consumers, renters, and homeowners; expand grassroots engagement, coalitions, and inclusive policymaking, including in rural areas.

SAFEGUARD

Medicaid expansion and Medicaid funding, implement federal requirements without adding administrative burdens, engage with communities, expand Healthy Opportunities programs, and ensure successful medical debt forgiveness initiatives.

DEFEND

workers' rights through litigation, policy advocacy, and outreach; ensure safe workplaces, fair pay, benefits, and adequate unemployment insurance; empower workers to improve their working conditions and influence policymakers.

LEAD

the *Leandro* school funding campaign, particularly ahead of the next legislative session and in preparation for new litigation developments based on an upcoming opinion in the case.



HOW YOU CAN HELP

North Carolina needs bold, sustained advocacy. Your gift powers impact litigation, policy change, and community organizing. Join us and help build a more just North Carolina!

Donate

Donations can be made as a one-time gift, monthly, quarterly, or annually. **New in 2026**—taxpayers who take the standard deduction may deduct up to \$1,000 (individual) or \$2,000 (joint). If you itemize, charitable deductions remain available.

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Invest in Our Endowment

Starting in the new year, if your giving plans include an investment to the NC Justice Center's new endowment, your gift will be matched dollar-fordollar up to \$500,000. Learn more at ncjustice.org/endowment.



Other Ways to Give

- Join the Justice Circle by giving at least \$1,000 annually.
- Make a gift of stock: We also gratefully accept gifts of stock, which can provide significant tax advantages while fueling our mission.



 Donate through your donor advised fund (DAF): If you give through a DAF, you can easily support us by recommending a grant through your fund. Simply use our EIN: 56-1348186 to find us in your DAF's charitable database. To initiate a stock gift, visit ncjustice.org/stock-daf.

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Sign up to receive emails about our work and opportunities to take action: ncjustice.org/updates.



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